

Portland 2018 and Beyond: Strategies for the future

Portland 2018 and Beyond

Introduction to Portland 2018 and Beyond

1. The sole purpose of the firm is to create clients..by filling their needs (Peter Drucker)
2. The clients of Rideau Lakes Township are the residents and taxpayers of the township, including businesses. The strategic planning process is centered on identifying and meeting their needs, which are defined by their values.
3. Values are the things we hold dear: Values are the driving element in the vision we create for ourselves and for future generations .
4. Principles are the guidelines by which we make decisions. Principles define the way we achieve our vision and mission. Principles are the keywords that should be present in the guidance documents such as the Terms of Reference.

Our Values

Belonging	<ol style="list-style-type: none"> 1. Contributing Participating in activities that enhance the community through respect and teamwork. Facilities: Community Hall, Hanna Park, Gallagher property, Public Beach, Public Docks. 2. Acceptance Being accepted in the community nurtures the human spirit, an essential element of community. Facilities: Community Hall, Hanna Park, Gallagher property, Public Beach, Public Docks. 3. A family and social gathering place such as a community hall Facilities: Community Hall, Hanna Park, Gallagher property, Public Beach, Public Docks.
Kids and Youth Activities	<ol style="list-style-type: none"> 1. Places and facilities for kids to play, learn, explore such as library, day care, schools, playgrounds, community centers. Facilities: Community Hall, Hanna Park, Gallagher property, Public Beach, Public Docks, Library.
Lifetime Learning	<ol style="list-style-type: none"> 1. A culture of creative lifetime learning Facilities: Community Hall, Library, Church. 2. Discovery Curiosity is the driver of innovation . Facilities: Community Hall, Church. 3. Communication Curiosity leads to open and rewarding communication, collaboration and lifelong learning. Facilities: Community Hall, Library, Church. 4. Library, Church, Community Hall. Facilities: Community Hall, Library, Church.
Health	<ol style="list-style-type: none"> 1. Healthy food locally grown, fresh and organic Facilities: Market Garden, Grocery Store 2. Active healthy lifestyle access to exercise programs, facilities and outdoor spaces; Facilities: Community Hall, Hanna Park, Gallagher property, Public Beach, Public Docks, Church. 3. Effective and accessible health care Facilities: Community Hall, Hanna Park, Gallagher property, Public Beach, Public Docks, Church.
Affordable housing	<ol style="list-style-type: none"> 1. Safe affordable housing. Facilities: 2. Energy-efficient. Facilities: 3. Safe waste treatment and water supply and streets (infrastructure) Facilities: Streets
Economic Opportunities	<ol style="list-style-type: none"> 1. A sustainable and growing local economy. Facilities: Community Hall, Gallagher property. 2. Year round successful services and businesses. Facilities: Community Hall, Marinas, Restaurants, Food Stores. 3. Developing tourism and outdoor businesses (marine, fishing, canoeing, hiking, water sports. Facilities: Marinas, Restaurants, Food Stores.

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	4. Major events such as Skate The Lake. Facilities: Community Hall, Marinas, Restaurants, Food Stores.
Community Identity	1. Developed and promoted through year-round activities and events that attract visitors Facilities: Community Marinas, Restaurants, Food Stores
Natural Environment	1. Proactive concern and safeguards for our natural environment. Facilities: Community Hall, BRLA.
Growing Economy	1. A sustainable and growing local economy that provides quality services and local employment opportunities Facilities: Community Hall, Marinas, Construction
Sustainable Infrastructure	1. Roads, water, waste management and wide-band communications Public spaces and facilities Facilities: 2. Equipment Facilities: 3. Services Facilities: Community Halls, Public Beach, Hanna Park, Library
Heritage	1. Recognizes, preserves and promotes our history heritage sites that contribute to our culture and success
Pride	1. In the appearance and spirit of our community Facilities: Community Hall, Hanna Park, Public Beach, Church

Our Vision

The village of Portland seeks sustainable growth while protecting our natural and historic resources and promoting our values and qualities of life.

Our Purpose

The purpose of the village of Portland is to provide a high quality of living, enhance our sense of community, preserve our small-town heritage, to promote a healthy lifestyle and a sustainable and growing economy. We are committed to providing excellence in services for all residents, businesses, and visitors through continuous improvement and determination. We encourage community participation from our residents, businesses and visitors

Core Capabilities

- provide safe and sustainable community services;
- nurture a healthy active and caring family lifestyle;
- promote and support community-wide participation in community events and activities;
- Develop the beauty and sense of pride in our community;
- enable and sustain a year-round economy;
- enable lifelong learning;
- preserve and promote our heritage.

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Themes and Teams

Theme	Description	TeamLead	Goals
Lifestyle	Includes Quality of Life, Health and safety, Belonging, Food and Fellowship domains	Lifestyle Teamleader name	text now now now now # 3mo 0 project http://www.altova.com/
Economics	Includes Economic Opprtunities,. Affordable housing,	Jose	text now now now now # 3mo 0 project http://www.altova.com/
Environment	Includes environmental health and protection	Environment Team Leader name	text now now now now # 3mo 0 project http://www.altova.com/
Heritage	Telling our storyies	Heritage Team Leader name	text now now now now # 3mo 0 project http://www.altova.com/
Promotion	Identity, communications	Promotion Team Leader name	text now now now now # 3mo 0 project http://www.altova.com/
Facilities and Services	Our community facilities and services	Facilities and Services Team Leader name	text now now now now # 3mo 0 project http://www.altova.com/

Select a theme:

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Domain 2. Our Community

A good place to live and raise a family, caring and sharing, welcoming?

Our Community is assigned to Focus Area: Lifestyle, DualQ

Focus Area: Lifestyle

Domain: Our Community, Description: A good place to live and raise a family, caring and sharing, welcoming?	How Important is this to you?		How satisfied with this are you?
1 Quality of life	<input checked="" type="checkbox"/> 1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input checked="" type="checkbox"/>		<input type="checkbox"/> 1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input checked="" type="checkbox"/> 5 <input type="checkbox"/>
Scores: Importance Score: 5.00 Satisfaction Score: 4.00 Domain Score: 4.50	Comments and Suggestions: 1. Quality of life is central to maintaining a healthy lifestyle and sense of belonging in the community.		

Domain 3. Healthy Lifestyle

Promote and support for Healthy active lifestyle (walkways, cycling, canoeing, hiking)

Healthy Lifestyle is assigned to Focus Area: Lifestyle, DualQ

Focus Area: Lifestyle

Domain: Healthy Lifestyle, Description: Promote and support for Healthy active lifestyle (walkways, cycling, canoeing, hiking)	How Important is this to you?		How satisfied with this are you?
1 Active lifestyle	<input checked="" type="checkbox"/> 1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input checked="" type="checkbox"/>		<input type="checkbox"/> 1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input checked="" type="checkbox"/> 5 <input type="checkbox"/>
Scores: Importance Score: 5.00 Satisfaction Score: 4.00 Domain Score: 4.50	Comments and Suggestions: 1. Portland, being a small and friendly place practically invites you to walk everywhere you go. The Community Hall has exercise classes for every age group throughout the year.		

Domain 4. Health Care

Access to effective medical services

Health Care is assigned to Focus Area: Lifestyle, DualQ

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Focus Area: Lifestyle

Domain: Health Care, Description: Access to effective medical services	How Important is this to you?		How satisfied with this are you?
1 Access to effective and timely health care	<input checked="" type="checkbox"/> 1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input checked="" type="checkbox"/> 5		<input type="checkbox"/> 1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input checked="" type="checkbox"/> 4 <input checked="" type="checkbox"/> 5
Scores: Importance Score: 5.00 Satisfaction Score: 4.00 Domain Score: 4.50	Comments and Suggestions: 1. Access to health care services is important to every one regardless of age. One of the challenges of providing health care in rural communities is providing access to specialists which are not local.		

Domain 5. Belonging

Welcoming, with strong volunteer participation

Belonging is assigned to **Focus Area:** Lifestyle, DualQ

Focus Area: Lifestyle

Domain: Belonging , Description: Welcoming, with strong volunteer participation	How Important is this to you?		How satisfied with this are you?
1 A sense of belonging within the community	<input type="checkbox"/> 1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input checked="" type="checkbox"/> 4 <input type="checkbox"/> 5		<input type="checkbox"/> 1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input checked="" type="checkbox"/> 4 <input checked="" type="checkbox"/> 5
Scores: Importance Score: 4.00 Satisfaction Score: 4.00 Domain Score: 4.00	Comments and Suggestions: 1. The greatest need of all mankind to belong; to be a part of something that is larger than we are. It is the essence of "community"		

Domain 6. Learning, creative

Supports continuing education for all ages

Learning, creative is assigned to **Focus Area:** Lifestyle, DualQ

Focus Area: Lifestyle

Domain: Learning, creative, Description: Supports continuing education for all ages	How Important is this to you?		How satisfied with this are you?
1 iAccess to life long learning	<input type="checkbox"/> 1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input checked="" type="checkbox"/> 4 <input type="checkbox"/> 5		<input type="checkbox"/> 1 <input type="checkbox"/> 2 <input checked="" type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5

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Scores: Importance Score: 4.00 Satisfaction Score: 3.00 Domain Score: 3.50	Comments and Suggestions: 1. Suggestion: Learning is a natural function of life. It is vital that it be encouraged in all wages and walks of life.
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Domain 7. Children and Youth activity

Playgrounds, cultural and recreational facilities

Children and Youth activity is assigned to **Focus Area:** Lifestyle, DualQ

Focus Area: Lifestyle

Domain: Children and Youth activity, Description: Playgrounds, cultural and recreational facilities	How Important is this to you?		How satisfied with this are you?
1 importance of facilities and programs for children and youth?	1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input checked="" type="checkbox"/> 5 <input type="checkbox"/>		1 <input type="checkbox"/> 2 <input checked="" type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input type="checkbox"/>
Scores: Importance Score: 4.00 Satisfaction Score: 2.00 Domain Score: 3.00	Comments and Suggestions: 1. Suggestion:		

Domain 8. Good food and fellowship

Access to good food: restaurants, grocery stores, local markets,

Good food and fellowship is assigned to **Focus Area:** Economics, DualQ

Focus Area: Economics

Domain: Good food and fellowship, Description: Access to good food: restaurants, grocery stores, local markets,	How Important is this to you?		How satisfied with this are you?
1 Restaurants and grocery stores	1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input checked="" type="checkbox"/>		1 <input checked="" type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input type="checkbox"/>
Scores: Importance Score: 5.00 Satisfaction Score: 1.00 Domain Score: 3.00	Comments and Suggestions: 1. Suggestion: Food, fellowship, and recreation all go together. Having a decent restaurant where friends, families and visitors can stop in for a snack or a meal is a necessary element of a community.		

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Domain 9. Natural environment

Access to trails, waterways, parks and recreation areas

Natural environment is assigned to Focus Area: Environment, DualQ

Focus Area: Environment

Domain: Natural environment, Description: Access to trails, waterways, parks and recreation areas	How Important is this to you?		How satisfied with this are you?
1 Our natural environment	1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input checked="" type="checkbox"/>		1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input checked="" type="checkbox"/> 5 <input type="checkbox"/>
Scores: Importance Score: 5.00 Satisfaction Score: 4.00 Domain Score: 4.50	Comments and Suggestions: 1. Suggestion: In and around Portland we are blessed with a beautiful and bountiful array of flora and fauna.		

Domain 10. communications

Wide band communications

communications is assigned to Focus Area: Promotion, DualQ

Focus Area: Promotion

Domain: communications, Description: Wide band communications	How Important is this to you?		How satisfied with this are you?
1 Access to wideband communications infrastructure?	1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input checked="" type="checkbox"/> 5 <input type="checkbox"/>		1 <input type="checkbox"/> 2 <input checked="" type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input type="checkbox"/>
Scores: Importance Score: 4.00 Satisfaction Score: 2.00 Domain Score: 4.00	Comments and Suggestions: 1. Suggestion:		

Domain 11. Economic opportunities

For jobs and open for new businesses

Economic opportunities is assigned to Focus Area: Economics, DualQ

Focus Area: Economics

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Domain: Economic opportunities, Description: For jobs and open for new businesses	How Important is this to you?		How satisfied with this are you?
1 Access to economic opportunities	1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input checked="" type="checkbox"/>		1 <input type="checkbox"/> 2 <input checked="" type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input type="checkbox"/>
Scores: Importance Score: 5.00 Satisfaction Score: 2.00 Domain Score: 3.50	Comments and Suggestions: 1. Suggestion: Communications infrastructure is essential to everything we do. It is a vital element of our economy, health, education and services we depend on		

Domain 12. Affordable Housing

Safe, Affordable housing, energy efficient

Affordable Housing is assigned to Focus Area: Economics, DualQ

Focus Area: Economics

Domain: Affordable Housing, Description: Safe, Affordable housing, energy efficient	How Important is this to you?		How satisfied with this are you?
1 importance of affordable housing	1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input checked="" type="checkbox"/>		1 <input type="checkbox"/> 2 <input checked="" type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input type="checkbox"/>
Scores: Importance Score: 5.00 Satisfaction Score: 2.00 Domain Score: 3.50	Comments and Suggestions: 1. Suggestion:		

Domain 13. Heritage

Preservation and support for Historic locations and recollections of our past that help define who we are today

Heritage is assigned to Focus Area: Heritage, DualQ

Focus Area: Heritage

Domain: Heritage, Description: Preservation and support for Historic locations and recollections of our past that help define who we are today	How Important is this to you?		How satisfied with this are you?
1 Importance of our heritage?	1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input checked="" type="checkbox"/> 5 <input type="checkbox"/>		1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input checked="" type="checkbox"/> 4 <input type="checkbox"/> 5 <input type="checkbox"/>

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Scores: Importance Score: 4.00 Satisfaction Score: 3.00 Domain Score: 3.50	Comments and Suggestions: 1. Suggestion: Our heritage reminds us of where we came from and who we are. It is a contributing factor in belonging.
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Domain 14. Community amenities

Public spaces, benches, garbage cans, picnic tables

Community amenities is assigned to **Focus Area:** Economics, DualQ

Focus Area: Economics

Domain: Community amenities, Description: Public spaces, benches, garbage cans, picnic tables	How Important is this to you?		How satisfied with this are you?
1 importance of community amenities	1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input checked="" type="checkbox"/> 5 <input type="checkbox"/>		1 <input checked="" type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input type="checkbox"/>
Scores: Importance Score: 4.00 Satisfaction Score: 1.00 Domain Score: 2.00	Comments and Suggestions: 1. This should not be a big deal to put garbage cans out and to clean up the Gallagher property so it can be used as attractive park space with picnic tables, let's round up some volunteers and just get it done.		

Domain 15. Safe Access

for all ages (walkways, cycling paths, public buildings)

Safe Access is assigned to **Focus Area:** Facilities and Services, DualQ

Focus Area: Facilities and Services

Domain: Safe Access, Description: for all ages (walkways, cycling paths, public buildings)	How Important is this to you?		How satisfied with this are you?
1 importance of safe access	1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> 5 <input checked="" type="checkbox"/>		1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input checked="" type="checkbox"/> 4 <input type="checkbox"/> 5 <input type="checkbox"/>
Scores: Importance Score: 5.00 Satisfaction Score: 3.00 Domain Score: 4.00	Comments and Suggestions: 1. Suggestion:		

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Domain 16. Infrastructure - Facilities, Community Hall

Township-owned assets facilities and services

Infrastructure - Facilities, Community Hall is assigned to Focus Area: Facilities and Services, DualQ

Focus Area: Facilities and Services

Domain: Infrastructure - Facilities, Community Hall, Description: Township-owned assets facilities and services	How Important is this to you?	How satisfied with this are you?
1 Importance of Community Hall		
Scores: Importance Score: 5.00 Satisfaction Score: 3.00 Domain Score: 4.00	Comments and Suggestions: 1. Portland Community Hall is the centre for community events and activities such exercise classes, pot-luck dinners, concerts, barbecues, painting classes, dance classes, Christmas, Elections, OMB hearings etc. It is the largest hall in the area 2. At 4,380 sq ft on two floors, including a large stage and well-equipped kitchen is can accommodate multiple simultaneous activities. 3. The location, across the street from Hannah Park along the waterfront, near the beach and away from the boat launch ramp is the ideal location for the Hall. 4. The acquisition of the Gallagher Property is a strategic property in the core of the village which is ideal for public green space and commercial development	